

From the Mayor's Desk...

When I began writing this column, I committed to writing articles that were relevant to serious issues in the city. I also committed to dealing with these issues openly and to talk through challenges as readily as I talked about the many wonderful things in our city. This month I am going present a basic explanation of how we budget, identify the initiatives you have told us are important, and explain the strategy for financing these initiatives.

UNDERSTANDING THE BUDGET

Who Taxes Us

Regardless of where you live, you will have at least three taxing entities. For example, Dedie and I live in Kendall County so we have three taxing entities. We pay 64% of our taxes to the Boerne ISD, 20% of our taxes to Kendall County, and 16% of our taxes to Fair Oaks Ranch.

How Taxes Are Calculated

The next question is how taxes are calculated. There are two components: an assessed value set by the county appraisal district and a tax rate set by the taxing entity. For example, on our tax bill last year BISD taxed at a rate of \$1.294 per \$100 of assessed value, Kendall County at \$0.3867, and Fair Oaks Ranch at \$0.3073.

Keep in mind that taxing entities like our city do not control the assessed values. We only control the tax rates that we set.

Our City's Budget

At the highest level, we have a General Fund that budgets for basic services like streets, police, and building code enforcement; an Enterprise Fund that budgets for the water and wastewater utility services we provide; and a Capital Improvement Fund for major projects like waterline extensions or the recent Public Safety/ Municipal Court building. When we set our tax rates, we do that exercise in two pieces: an Operating and Maintenance (O&M) rate and an Interest and Sinking Fund (I&S) rate. Each of these has separate sets of taxation rules associated with them.

Servicing our City's Debt

The bond amortization schedule for the \$7,000,000 we approved for street reconstruction defines how much we have to collect on the Interest and Sinking fund side since that is our only general obligation debt. General obligation bonds are paid from the property taxes we collect. The rate varies up or down a little each year depending on the amortization schedule. This year, for example, our tax rate for I&S has dropped.

We have two other pieces of debt which are paid out of the rates you pay for water and sewer services: Revenue bonds that were issued years ago to buy the water and wastewater systems and a capital lease that was used to finance the upgrade to electronic metering of water. *Our City's Operating and Maintenance Costs*

The O&M portion which pays for services like police, fire protection, and maintenance is more complex. You cannot raise the O&M rate more than 8% over the "effective tax rate" (rate that would generate the same tax revenue as last year based on current year's valuations of the same properties taxed in the prior year) without additional reporting and possible tax rollback. The rates we are proposing are well below that level.

Our Tax Rates Are Lower Than Similar Cities

Our current tax rates are low compared to similar cities. We are currently at an "all in" rate of \$.3073. Leon Valley is at \$.556599. Hollywood Park is at \$.510081. Boerne is at \$.472.

There are multiple reasons why our rates are low: Other cities

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From the Mayor's Desk (Continued from Cover)

provide services that we do not provide at all, or provide at a lesser level (volunteer fire department vs. having a full time fire department.) We don't have a Parks department because your FORHA dues pay for that.

Another reason our tax rates are low, in my opinion, is that we have not been very diligent about setting aside funds for replacement of assets that is called for in our city's Mission Statement. This year, we are beginning to address that issue by creating and funding asset replacement funds for both the General Fund and the Enterprise Fund. This action moves us toward a model of planning our spending to replace assets that wear out instead of having the "emergency" purchases which the council has had to approve from general reserves this year.

YOUR PRIORITIES

During the election, and after, you told me and the other council members about your priorities for our city. They include:

- Addressing our drainage issue, some of which have been outstanding for years.
- Protecting our quality of life. There is a huge body of work, starting with changing our city's governance structure from General Law to Home Rule that must be done to address this concern.
- Creating a real strategic plan/vision for our city.
- Planning our infrastructure needs like water, wastewater, and roadways.
- Keeping our city safe through police, fire, EMS services.
- The comment we have heard from many of you concerning tax rates is that if we need to increase tax rates modestly to keep our city "nice," we should do that.

This year, we are beginning to address a large backlog of planning tasks. We have:

- Identified drainage issues and begun the analytical work to determine responsibilities for addressing.
- Selected a Home Rule Charter Committee that is moving steadily to get a charter written to present to you in the May 2017 General Election.
- Hired a new City Administrator who has a strong background in urban planning who has developed a game plan to create a real strategic vision and support our infrastructure needs.
- Begun the process of creating "Partnering" arrangements with other entities like the Municipal Development District (MDD) to move initiatives forward.
- Begun to work proactively with developers to encourage development that makes sense for our community and enhances the Fair Oaks Ranch "brand."
- Worked with our new City Administrator and council to place primary responsibility for preparing, justifying, and administering budgets with our department heads. My experience in managing budget groups for large entities in both the private and public sectors tells me that you cannot have accountability for budget results without creating ownership of the process.

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ARTICLE INFO

The Fair Oaks Gazette is mailed monthly to all Fair Oaks Ranch area residents. Residents, community groups, churches, etc. are welcome to include information about their organizations in the newsletter. Personal news for the Stork Report, Teenage Job Seekers, recipes, special celebrations, and birthday announcements are also welcome.

To submit an article for the Fair Oaks Gazette, please email it to *fairoaksranch@peelinc.com*. The deadline is the 15th of the month prior to the issue.

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FAIR OAKS RANCH

From the Mayor's Desk (Continued from Page 3)

OUR BUDGET STRATEGY

First, our City Administrator has asked that we allow him a full year to look for organizational efficiencies before authorizing much additional staffing. He has recommended adding only one position, a Police Investigator, for the current year and has prepared a new organization chart. We are also doing a few reclassifications that fit the organization structure better and only cost a small amount of money. Other positions may be justified in future years, but we want to look for organizational efficiencies first.

Second, we are funding about half a million dollars in reserves for replacement of vehicles and equipment for both General Fund and Enterprise Fund. Most of this funding is for future needs, not current year replacements. Our funding exceeds the minimum recommended by our bond financial advisors as being needed to help preserve our credit rating.

Third, we are funding over \$500,000 for the consulting and engineering services that are needed to address:

- Updating subdivision regulations
- Master Land Use Plan
- Annexation Plan
- Master Drainage Plan/Watershed Management
- Zoning Regulations
- Master Roadway plan
- Rate study for water/wastewater
- MS4 and SSO Permitting (regulatory requirements)
- Capital Improvement plan
- Asset management plan

All of these initiatives are putting in place tools that cities like us typically have. We are moving rapidly to catch up.

Fourth, we are transferring almost \$4,000,000 from our Enterprise Fund reserves to fund infrastructure projects to address valid city needs. We are budgeting almost \$2,000,000 dollars of this transfer to bring water line connections to Intrepid/Silver Spur and to Meadow Creek Trail. These additions will replace aging lines for operational efficiency and provide fire-fighting capability to some areas of the city that have lacked this service. We are also funding almost \$250,000 to start the work on an elevated water storage tower in the northern part of our city. This will allow us to maintain water pressure both for household use and for fire-fighting capabilities in the northern part of our city. Additionally, we are funding over \$550,000 to construct a water distribution interconnect that will enhance system reliability. We will also fund about \$400,000 of vehicle replacements and \$200,000 in consulting projects from these transfers. These expenditures have been funded by impact fees and charges on water bills over a period of years. The funds transfer will still leave us a little over \$6,000,000 in the Enterprise Fund reserves.

Our total proposed budget

Our total proposed spend on the General Fund side, including transfers to reserves is \$5,767,000. Our total proposed spend on the Enterprise Fund (Utilities) side is \$8,518,000, including fund transfers for vehicle replacement, capital improvements, and debt service paid by utility revenue.

Impact on your wallets

Our citizens are astute enough to know the basic economic truth that "there are no free lunches." The strategy that we believe makes the most sense for funding the various initiatives is to use a combination of a modest increase in the overall tax rate and a small transfer from the O&M Reserve fund. The proposed tax rate increase is 1.6 cents per \$100 of value which translates into \$69 per year for a typical \$438,000 Fair Oaks Ranch home. This increase provides about \$263,000 of funding. We also anticipate funding part of our needs by transferring \$165,000 from the General Fund Reserve to the General Fund, which will leave us a balance of about \$1,600,000 in the General Fund Reserve.

OTHER INFRASTRUCTURE NEWS Street Reconstruction Work

In addition to all the work planned under the new budget, we have existing work under way in the current year. The engineering work for our \$7,000,000 street reconstruction project has been completed. We had the bid opening on August 17th and our engineering consultants have started the work of evaluating the bids to determine best value. We are still anticipating actual "dirt turning" to begin in the October time frame.

GVTC Fiber Installation Work

GVTC has confirmed it will expand its state-of-the art fiber optic technology to residents living in the northern section of our city. The areas impacted will include Rolling Acres Trail, Keeneland Drive and Ralph Fair Road. This work will be done alongside aerial lines connected to utility poles so there will be little impact on property and infrastructure. If the community shows interest in GVTC fiber products, the company will consider expanding its network deeper into Fair Oaks Ranch. Additional work would require trenching in streets and direct bury of the fiber. We will keep you informed as GVTC decision making progresses on their scope of work.

Fair Oaks Ranch welcomes GVTC's fiber investment and applauds the company's transparency in communicating with our city staff about its current and future fiber endeavors. This work is one more enhancement to our quality of life on The Ranch.

FEEDING ORDINANCE

We will remind everyone that our new feeding ordinance goes into effect on October 1. After that date, feeding wildlife is prohibited. Our Wildlife Education Committee has begun their work and will be putting out relevant information periodically.

You can tell things have been very busy around our city. We will continue to keep you informed as we move forward on the various initiatives.

My best to all of you, Garry Manitzas Mayor Fair Oaks Ranch

FAIR OAKS RANCH

Porcupines & Woodpeckers vs. trees...

...And the terrorists win! Not only do they win, but the porcupine somehow miraculously does not lose its teeth stripping bark over its lifetime and the woodpecker manages the impossible feat of avoiding traumatic concussions after a lifetime of using its head as a jackhammer on stout tree trunks! Its not even a competition actually since the trees have no means of counter attacks – the best defense they offer is the fact that they are resilient survivors in the face of numerous and simultaneous stressors.

Bark, living cambial tissue, soft tender stems, twigs, leaves and fruit of trees are the major food source of porcupines. They are aided in this acquisition of food by a lifetime guarantee of continued growth of the two main front teeth that gets whittled away by their preferred nutrition source. My experience has shown they are picky not so much on tree species as "mining" bark and cambium from trees that provide a lot of it, that are easily accessed, is not guarded by annoving canines, and offers good (nearby & safe) sleeping spots during the day. I have one customer whose large 10" diameter Purple Plum tree was severely stripped in less than a week (80%) that we were able to put up a non-climb fence around to keep the porcupine away, and we saved it just in the nick of time! They are nocturnal and normally sleep in and blend well into a tree, so they are hard (but not impossible) to hunt or catch in cages. I do not believe smells or "scarecrow" options are viable deterrents. The canine deterrent has its own drawbacks as "Sit Ubu sit" doesn't work well, and the vets don't pull quills out of convulsing, foaming at the mouth dogs for hours for free!

Woodpeckers hammer/drill trees (pecking, tapping are not accurate!) an estimated 10 to 12,000 times a day. Very unique physiological designs allow them to absorb the severe impact forces as well as the substantial amount of wood particles exploding back at them. They obtain nutrients primarily from sap flow caused by the damage, the insects found under bark and in hollow trunks by which they obtain entrance by drilling out impressively symmetrical portals into them, and finally from fruits and nuts. They also hammer trees to communicate to other woodpeckers. Possibly the worst damage they cause is not the drilling into hollows for food and nesting but the girdling they do to trunks when they hammer a perfectly symmetrical full circle around a tree's trunk. Though eating insects is of some value, the girdling is a significant enough concern to consider options to dissuade them from jackhammering your more valuable trees.

Questions or comments this article or previous articles have generated, may be directed to me at: kevin@ arborcareandconsulting.com

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FAIR OAKS RANCH

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